

OPERATING EXPENSES, FEDERAL SUPPLY SERVICE

PURPOSE OF THE APPROPRIATION

This annual appropriation provides for Governmentwide transportation and travel management; transportation audits; property management activities for utilization, rehabilitation and donation of Federal personal property; legislative and regulatory activities; and the Schedules program. Until 1988, it also funded the expenses of directing and coordinating a worldwide supply distribution system, now financed through the General Supply Fund. The appropriation was established in 1963 by merging two predecessor accounts, Operating Expenses, FSS, and Expenses, Supply Distribution; in 1984, it also incorporated functions previously funded by the Operating Expenses, Transportation and Public Utilities Service appropriation: digests of these earlier accounts follow this section. In fiscal years 1984 through 1986, the account was renamed Operating Expenses, Personal Property; the name OE, FSS was reinstated in FY 1987.

The appropriation ended in FY 1994. In FY 1995, its functions were assumed under the successor appropriation "Operating Expenses," later titled "Policy and Operations."

AUTHORITY FOR THE PROGRAM

This program was authorized by certain sections of Titles I, II, and III of the Federal Property and Administrative Services Act of 1949, as amended.

HISTORY OF THE PROGRAM

The groundwork for centralization of supply functions within the Federal Government was laid in 1933 by Executive Order 6166, with certain integrated procurement programs and policies being assigned to the Treasury Department. Until 1943, distribution was largely accomplished from a central warehouse in the District of Columbia and through customer operated store facilities at departmental headquarters in Washington. Beginning in 1943 the distribution system was expanded to include field operations and by 1945 consisted of 11 wholesale distribution outlets. Then, effective June 20, 1949, the Federal Property and Administrative Services Act abolished the Bureau of Federal Supply of the Department of Treasury and established Government-wide supply support responsibilities within the General Services Administration. The Administrator of GSA established the Federal Supply Service in December 1949.

At the time of this transfer (fiscal year 1950) all expenses of operating the nationwide supply system were financed by a surcharge that was included in the prices paid by the ordering agencies. In 1951 an amount was requested and appropriated under "Operating Expenses, GSA" to finance the "indirect" or overhead costs of operating the supply system, in accordance with section 109 of the Federal Property Act. "Direct" costs were still financed in 1951 by the surcharge on sales from the General Supply Fund.

Beginning with 1952, the surcharge was abolished by the Administrator under the provisions of section 2 of Public Law 81-754, approved September 5, 1950. Operating expenses have since been financed by direct appropriations to GSA, first under the head "Expenses, GSF", which was retitled "Expenses, Supply Distribution" in 1958, and then under "Operating Expenses, FSS" as a result of merging the two appropriations in 1963. In July 1962, transportation costs to the ultimate point of delivery rather than to the first storage point were included in the total price of stores stock items.

In 1949, the year before the transfer to GSA, total sales of commodities and services totaled about \$96.4 million, almost entirely to civilian agencies. The program increased steadily each year as agencies depended more and more on this program as their source of supply. The greatest part of the increase resulted from progressively increasing supply support to the military departments.

Section 206 of the Federal Property Act authorized the Administrator to "establish and maintain such uniform Federal supply catalog systems as may be appropriate to identify and classify personal property under the control of Federal agencies. Provided, that the Administrator and the Secretary of Defense shall coordinate the cataloging activities of GSA and DOD so as to avoid unnecessary duplication." The cataloging activity expanded materially in 1951, and in 1966 all current active supply items in the civil agencies were incorporated into the Federal Catalog System. This has been an active program ever since, with continuous maintenance of existing items, additions and deletions, and planning for conversion of all measurements in the catalog to metric measure.

Going hand-in-hand with the development of the catalog system was the emergence of the National Supply System. Several actions were primarily responsible for the birth of this system. In 1964, the DOD transferred to GSA Government-wide supply support responsibility for all paint and hand tools, and in 1968 it transferred 52 different classes of merchandise to GSA for central management. In addition, in 1967 the Post Office Department and the Veterans Administration transferred supply support responsibilities to GSA for many of their supply items. GSA and DOD embarked on a joint item simplification program to identify items that were required to meet agency needs and those that were duplicative and could be discontinued. The ultimate goal was to have GSA responsible for all common use commercial items, with DOD responsible for mobilization and weapons-related items.

Until 1953, recordkeeping and processing of agency supply orders were performed manually. Between 1953 and 1958, EAM equipment was utilized to perform this work. Beginning in 1958, a small scale RAMAC computer was installed in five of the ten regional offices. With the continuing growth of the supply support program, it soon became apparent that medium-size computers were needed and, in 1962, IBM 1401 computers were installed. In January 1964, five of these were replaced by tape oriented 1410 computers which provided complete integration of all operations performed in the supply processing cycle. At the same time, GSA and several civilian agencies converted to FEDSTRIP, a system designed for civilian agencies to obtain items in the GSA Stores Stock Catalog. This system was compatible with MILSTRIP, a requisitioning and issue procedure used by DOD since December, 1961.

In 1970, FSS developed FSS-19, a system redesign incorporating a functional modular concept in lieu of an integrated concept. The equipment for FSS-19 was tied to the joint GSA-Department of Agriculture FEDNET procurement which was stopped by Congress in 1973. Because of the resulting delay in equipment procurement, an INTERIM system was implemented on the IBM 360/50 which included portions of FSS-19. In September 1976, the Burroughs 6700 mainframe was selected, and implementation of FSS-19 took place in November 1981. After some implementation problems were corrected, the automated requisition, issue, and inventory control system has been functioning as designed. The focus in the 1980's shifted from automation to efforts to optimize the supply depot and retail outlet network, as well as customer service performance standards.

In 1975, the Automated Delivery Order System (ADO) was initiated in FSS and was expanded to all regions in 1976. ADO permitted agencies to submit requisitions to GSA for placement of orders against Federal Supply Schedule contractors.

As the result of a \$1 million study conducted in 1974 and 1975, a major realignment of supply functions took place in 1976. The Office of Customer Service and Support was established to provide a central point of contact for all customers. It absorbed responsibilities of the former Office of Interagency Support, incorporated major functions of the abolished Office of Supply Control, and included the Self-Service Stores transferred into this

new office from Supply Distribution. In addition, National Commodity Centers (furniture, automotive, tools, and office supplies and paper products) were established to consolidate all applicable operations for major commodity groups.

A number of improvements in the supply program have occurred since. A depot closure and consolidation program was initiated that reduced the number of depot facilities from 16 to 8, and resulted in lower supply program cost while increasing the effectiveness of the logistics support program. By 1982, work-in-process in the depots was consistently running at or below 7 days. At the same time, FSS began the Customer Supply Center program. The Centers were designed to handle 1,000 to 1,200 fast moving items and provide same-day service for walk-in orders, or 24 hour shipment through parcel carriers. By the middle of 1983, 5 centers were open with 7 more scheduled for later in the year. Other significant operational changes included establishing personal property centers to provide a centralized point for the collection, screening, and redistribution of excess material; and establishing a furniture reclamation center to provide a source for reconditioned furniture in lieu of new furniture procurement. Another change involved the establishment of Customer Service Bureaus in each region to consolidate all local support services into a one-stop center which would provide one face to GSA customers.

FSS also started a customer base expansion initiative. In 1982, for example, supply support activities totaled approximately \$3 billion, which was only 25 percent of an estimated \$12 billion in common-use items and services purchased by Federal agencies and departments each year. Since savings of 20% was estimated to result from centralized procurement, FSS embarked on a program to substantially increase the level of its support to customer agencies.

Over the years, other FSS missions and functions have undergone a number of changes.

In 1962, Utilization and Sales activities were transferred to the Utilization and Disposal Service (UDS). Because this left only a few activities under the Expenses, Supply Distribution appropriation, it was merged in 1963 with Operating Expenses, FSS (data in financial tables reflect comparative transfers beginning in 1961, as shown in the Budget). In 1963, Personal Property Rehabilitation activity was also transferred to UDS. In 1970, responsibility for procurement contracting for the Property Rehabilitation function was transferred to the Property Management and Disposal Service (PMDS), successor to UDS.

Effective July 1, 1973, PMDS was also abolished, and its personal property and Rare Silver Dollar programs were transferred to FSS, along with responsibility for management of GSA's nationwide system of stockpile depots. The National Industrial Equipment Reserve (NIER) program (also formerly under PMDS) was reflected in the FSS budget for 1974 and 1975. This was the result of a Comptroller General ruling that the program, which had been terminated by congressional action on December 31, 1972, be reactivated to comply with the NIER Act. Although there was no new budget authority enacted for the program, balances remaining from a 1973 Urgent Supplemental were used for the expense of disposing of the tools. On March 1, 1974, the responsibility for the entire program was transferred to the Department of Defense in accordance with Public Law 93-155. The funding changes were effective in FY 1975, but the transfers were also reflected in 1973 and 1974 for comparability. In 1978, activities relating to the donation of personal property were transferred from the Department of Health Education and Welfare to the FSS.

In 1979, the Personal Property Disposal Program, Property Management (nationwide system of stockpile depots) functions, and the Rare Silver Dollar program were transferred to the newly-established Federal Property Resources Service (FPRS). In 1982, however, all FPRS personal property management functions were transferred back to this account, attendant with the creation of the Office of Personal Property.

The Business Service Center (BSC) Program has also been variously funded. In 1962, it was transferred from FSS to the Office of the Administrator, transferred back to FSS in 1970, and transferred back to the Office of the Administrator in 1977. In 1980, responsibility for certain customer relations functions was also transferred to the Office of External Affairs, in the Salaries and Expenses, General Management and Operations appropriation. In March, 1982, some BSC functions were restored to FSS, but in 1983 all remaining BSC functions were transferred to the General Management and Administration (GMA) account. They were transferred back to FSS in 1986, and then back to GMA in 1988, where they were reimbursably funded.

In 1963, FSS's Motor Vehicle Management functions were transferred to the Transportation and Communications Service (TCS). In 1973, TCS was abolished, and Transportation, Motor Equipment, and Public Utilities activities were transferred back to FSS. In 1975, transportation audit functions were added after their transfer to GSA from the General Accounting Office. In 1979, they were transferred to the newly-created Transportation and Public Utilities Service (TPUS); in 1981, responsibility for Automotive Center functions was also transferred to TPUS. When TPUS was organizationally merged with FSS in 1983 to create the Office of Personal Property, transportation audit functions were transferred to the Office of the Comptroller, under the General Management appropriation. Other remaining transportation functions continued to be financed from OE, TPUS until merged with this appropriation in 1984 under the title Operating Expenses, Personal Property.

Automated Data Management Services were added as a new activity under OE, FSS in 1968, which resulted in the consolidation of all GSA Government-wide ADP functions, including those previously financed by OE, FSS, OE, TCS, and OE, UDS. This was the direct result of Public Law 89-306, which authorized the ADP Fund and charged GSA with improving management and utilization of ADP equipment and related resources throughout the Government. In 1973, however, these functions were transferred to the newly-established Automated Data and Telecommunications Service (ADTS) and, in 1979, procurement support for communications and ADP equipment was also transferred to ADTS. ADTS later became the Office of Information Resources Management (OIRM), and then the Information Resources Management Service (IRMS).

In 1976, responsibility for ADP costs (FSS-19 project) was transferred from FSS to the Office of Administration; they were later transferred to OIRM. In 1982, OIRM's computer support functions were made reimbursable, and funds to pay for the services were transferred to OE, FSS. When the Office of Personal Property was created in 1983, the cost of these ADP services for personal property functions also became an OE, FSS responsibility, and related funds were included in the transfer from OE, FPRS.

In 1972, Contract Compliance responsibility was transferred from FSS to the Office of General Counsel, financed by the Administrative Operations Fund, to bring together in one place functions and responsibilities previously scattered among four different organizations.

In 1974, OMB delegated responsibility to GSA for Federal Management Policy functions, and FSS transferred its Supply Policy and Plans Division and the Federal Procurement regulations Staff to the newly created GSA Office of Federal Management Policy. Due to Congressional pressure, that office was disestablished, and procurement regulation functions returned to FSS, by GSA Order ADM 5440.99, effective November 1, 1975.

In 1979, responsibility for Federal Procurement Regulations functions directly involved with acquisition policies and procedures was transferred to the Office of Acquisition Policy (AP), financed by Salaries and Expenses, General Management and Agency Operations. In 1981, the Federal Property Management Regulations Staff was transferred back to FSS from the Office of Acquisition Policy.

Starting in the late 1970's, many general management and administrative functions were transferred from GSA services, and consolidated under the General Management and Agency Operations (GMAO), Administrative and Staff Support Services (ASSS), and successor General Management and Administration (GMA) appropriations. This was to promote more effective centralized management and greater efficiency.

In 1979, FSS manpower management functions were transferred to the Office of Administration, and manpower development functions (reimbursable) to the Office of Acquisition Policy (reimbursable). The General Use Printing program, financed as a reimbursable FSS activity, was also transferred to the Office of Administration, as well as additional funds associated with the transfer of the Working Capital Fund to ASSS. In 1980, Equal Employment Opportunity and Audits Reports Control functions were transferred to the Office of Human Resources under ASSS; the common services library (Region 10) was transferred from FSS responsibility (OE, FSS reimbursable) to ASSS.

Occupational Safety and Health Administration responsibility was transferred to the Office of Human Resources and Organization in 1981 (GMA), as was the Socio-Economic staff function. Also in 1981, responsibility for the Senior Executive Service Candidate Development Program function was transferred to Executive Direction (GMA). In 1982, Project Control functions were transferred from FSS to the Administrator's Office of Program Control (GMA), Contract Review functions were transferred to the Office of Operations, and administrative and support functions and the shuttle service were transferred to the Office of Administrative Services under the Office of Oversight.

Effective October 1, 1982, a major GSA reorganization was implemented to streamline operations, enhance efficiency, reduce the cost of government, and provide improved service to customer agencies. As a result, the Office of Personal Property was established, incorporating all functions of the former Federal Supply Service (FSS) and Transportation and Public Utilities Service (TPUS), and the utilization, rehabilitation and disposal of personal property functions of the Federal Property Resources Service (FPRS).

In FY 1983, the new office was supported from two existing appropriations, OE, TPUS and OE, FSS; amounts related to personal property functions were transferred from OE, FPRS and included under OE, FSS. As part of the 1984 budget process, a single appropriation, Operating Expenses, Personal Property, was requested and enacted to combined the two previous accounts.

The appropriation was enacted as OE, Personal Property for 1985 and 1986, although the organization was renamed the Office of Federal Supply and Services on January 1, 1983, and again renamed the Federal Supply Service on November 17, 1985. The 1985 name change was part of a reorganization that also transferred to FSS the Office of Transportation Audits, previously under the Office of the Comptroller, and the associated responsibility for the audit of commercial transportation billings to detect and subsequently recover carrier overcharges. Also in 1985, system operational efficiency was improved by closing self-service supply stores in favor of the more economical customer supply centers, and by closing a supply depot in Norfolk, VA.

This streamlining continued. Supply depots in Regions 6, 8, and 10 were identified for closure; in FY 1988, supply depots were located in Regions 3, 4, 5, 7, and 9 only. GSA Orders ADM 5440.345 and 5440.346 of April 4, 1986, also made a number of changes in the CO and regional FSS structure, including making Regions 1, 8, and 10 satellites of Regions 2, 7, and 9; closing all Personal Property Centers except for Region NCR; closing Customer Supply Centers in Boston, San Juan, Lima, PA, Kansas City, MO, and Harahan, LA; and consolidating regional traffic and travel services functions under four Traffic and Travel Services Zone Offices in Regions 4, 6, 7, and 9. In addition, worldwide responsibility for commodity management was consolidated in Regions 2, 7, and 10.

In FY 1988, Pub. L. 101-202 amended the Federal Property and Administrative Services Act to authorize full cost recovery through the General Supply Fund for those supply management, operating, and overhead expenses previously funded under OE, FSS. The 1988 appropriation included two months' appropriated support as a transition to the new financing arrangement, which began on December 1, 1987.

DESCRIPTION OF CURRENT BUDGETARY ACTIVITIES

The appropriation was subdivided into budget activities as follows:

1. Schedules --This activity provided a Governmentwide program of contracts for commercial and commercial-type items required by Federal agencies and other authorized users of the Federal supply system. The program allows civilian agencies to order standard commercial items directly from the contractor at prices which reflect discounts associated with volume buying.
2. Transportation --This activity provided a Governmentwide program for transportation and travel management, transportation audits, mail management, Federal fleet management, and the management of aircraft owned or operated by civilian agencies in support of their missions.
3. Property management --This activity managed and operated a Governmentwide personal property program, including the utilization, donation, and sale of personal property. It encompassed most Government agencies, and provided for utilization of excess personal property, and the donation and/or sale of surplus personal property.

DEVELOPMENT OF APPROPRIATION LANGUAGE

Initial appropriation language for Federal Supply Service operating expenses appeared in the Independent Offices Appropriation Act, 1953 under the head "Federal Supply Service," changed to "Operating Expenses, Federal Supply Service" in the annual act for 1954. Language for expenses of operating the General Supply Fund first appeared in the Independent Offices Appropriation Act, 1952 under the head "Expenses, General Supply Fund", changed to "Expenses, Supply Distribution" in the 1958 Appropriation Act.

When the two accounts were merged in 1963, the new appropriation language basically built on the former Expenses, Supply Distribution, incorporating management-type activities from the old OE, FSS. Changes in the Treasury, Postal Service, and Government Appropriation Act, 1976 reflect realignment of functions previously under the Property Management and Disposal Service.

The following shows language as it existed in its last year, 1994.

"Federal Supply Service
Operating Expenses

For expenses authorized by law, not otherwise provided for, necessary for property management activities, utilization of excess and disposal of surplus personal property, rehabilitation of personal property, transportation management activities, transportation audits by in-house personnel, procurement, and other related supply management activities, including services as authorized by 5 U.S.C. 3109; \$_____."

1980	141,736	143,028	143,028	143,028	143,028	96-74	9/29/79
(Suppl.)*	6,204	5,854	5,854	5,854	4,059	96-304	7/8/80
1981	134,501	131,807	131,000	131,000	131,000	97-12	9/5/81
(Suppl.)	7,088	5,948	5,504	5,504	5,504	97-12	9/5/81
1982	141,969	118,925	135,142	135,142	114,168	97-161	9/8/82
(Suppl.)*					4,088	97-257	1/25/82
1983	139,252	45,271 <u>8/</u>	121,142	135,142	Cumulative Continuing Resolutions:		
					26,651	97-276	10/2/82
					121,142	97-377	12/21/82
(Suppl.)* <u>9/</u>	2,000	2,000	2,000	2,000	2,000	98-63	7/30/83

Operating Expenses, Personal Property

1984	155,139	155,139	155,139	153,939	153,939	98-151	11/14/83
1985 <u>10/</u>	159,800	167,244	156,944	164,000	161,000	98-473	10/12/84
(Rescission) <u>11/</u>	--	- 300	- 300	- 300	- 300	99-88	8/15/85
(Transfer) <u>12/</u>	1,700	1,700	1,700	1,700	1,700	99-88	8/15/85
1986 <u>13/</u>	170,325	164,610	164,257	163,257	163,257	99-190	12/19/85
(Sequester) <u>14/</u>	--	--	--	--	- 7,313		

Operating Expenses, FSS

1987	164,001	170,839	170,839	160,944	160,944	99-591	10/30/86
(Supplemental) <u>15/</u>	--	--	1,611	1,611	1,611	100-71	7/11/87
1988	172,974	176,749	176,749	-- <u>16/</u>	69,600	100-202	12/22/87
1989	198,900 <u>16/</u>	47,829	47,829	47,000	47,000	100-440	9/22/88
1990							
1991							
1992							
1993							
1994							

* For increased pay costs.

1/

Included \$945 thousand to cover costs of the Federal Salary Reform Act, 1962.

2/

Included \$1,331 thousand for increased pay costs.

3/

Included \$55 thousand for increased pay costs transferred from "Expenses, U.S. Court Facilities."

4/

Included \$1,382 thousand for classified pay increases and \$140 thousand for wageboard increases.

5/

Included transfer of \$230,000 from Indian Tribal Claims for classified pay cost.

6/

Included \$340 thousand for wageboard increases.

7/

Reprogramming for Federal Management Policy.

8/

The Budget request assumed Industrial Funding legislation, which did not pass; Congress then provided required appropriations. Final continuing resolution provided for the lower of the House or Senate-passed bill.

9/

Enacted pay supplemental amount was by transfer from OE, FPRS.

10/

Increase in Presidents allowance due to functional transfers, primarily for reimbursement to OIRM for data systems support costs. The House, in a floor amendment, reduced \$10.3M as the value of implementing Grace Commission savings recommendations; the Senate proposed only an unspecified \$3.2M reduction. In conference, the Senate adjustment and \$3.0M of the House reduction were agreed to. Not shown is the value of an additional 1% general reduction proposed by the House that was not adopted in conference.

11/

Sec. 2901 of the Deficit Reduction Act of 1984, P.L. 98-369, required specific Governmentwide reductions in administrative costs for travel, consultants, public affairs, and printing; OMB was to determine each agency/account share of the total reductions. OMB initially proposed \$1,231 thousand as the OE, PP prorata share; GSA requested no reduction to avoid mission impact. \$300 thousand was the final OMB determination, which was rescinded.

12/

Reprogramming from OE, OIRM (\$200 thousand) and Expenses, Presidential Transition (\$1,500 thousand) in lieu of pay supplemental (an additional \$500 thousand was also provided in available prior-year OE, FPRS balances).

13/

President's Allowance was \$164,257 thousand, later amended by \$353 thousand when a proposed 5% pay cut was abandoned; the amendment was not recognized by the House or Senate. In addition, the Senate proposed a further unspecified reduction that was adopted in conference. Not shown are the impact of general reductions to amounts otherwise appropriated proposed by House and Senate floor amendments; both were dropped in conference.

14/

Permanently canceled budget authority under a sequester pursuant to the Balanced Budget and Emergency Deficit Control Act of 1985, Pub. L. 99-177 (Gramm-Rudman-Hollings).

15/

Basically to provide for increased costs of the new Federal Employees Retirement System (FERS).

16/

In 1988, GSA proposed industrially-funding the FSS mission; pending a decision, the 1988 and 1989 budgets reflected direct-funded budget authority requirements. The Senate bill in 1988 reflected full industrial funding but, as enacted, certain oversight functions remained under appropriations.

The

1989 budget was modified accordingly.

17/

To cover incremental costs from Consequences of Hurricane Andrew'.

FUNDS AVAILABLE, OBLIGATIONS, AND OUTLAYS
\$(Thousands)

<u>Fiscal Year</u>	<u>Appropriations</u>	<u>Other Availability</u>	<u>Total Authority Available</u>	<u>Obligations During Year</u>	<u>Unobligated Balance</u>	<u>Outlays</u>
(For data prior to 1962, see ESD and pre-1963 OE, FSS subsections)						
1962	7,222	21,255 <u>1/</u>	28,477	28,255	221	31,047
1962	8,428	25,762 <u>2/</u>	34,190	34,127	64	33,242
1963	42,212	-690 <u>3/</u>	41,522	39,790	1,732 <u>4/</u>	40,090
1964	46,000	2,280 <u>5/</u>	48,280	47,800	480 <u>6/</u>	46,610
1965	53,420	600 <u>7/</u>	54,020	53,527	493	53,426
1966	59,796	-342 <u>8/</u>	59,851	58,959	1,289	58,495
1967	65,000	571 <u>9/</u>	65,571	65,301	269	66,652
1968	69,596	1,150 <u>10/</u>	70,746	69,861	885	68,790
1969	72,500	4,762 <u>11/</u>	77,262	76,630	632	75,584
1970	81,946	1,189 <u>12/</u>	83,135	83,130	5	82,398
1971	88,252	478 <u>13/</u>	88,730	88,622	108	87,895
1972	89,000	1,324 <u>14/</u>	90,324	90,119	205	89,047
1973	93,400	1,570 <u>15/</u>	94,970	94,698	272	93,199
1974	101,950	-	101,950	101,650	300	104,945
1975	165,990	84 <u>16/</u>	166,074	160,659	5,415	151,552
1976	159,667	5,638 <u>17/</u>	165,305	164,129	1,176	163,157
TQ	39,946	1,715 <u>17/</u>	41,661	41,983	322	40,146
1977	159,137	-1,862 <u>18/</u>	157,275	156,932	343	157,345
1978	167,080	+1,064 <u>19/</u>	168,144	165,183	2,961	165,210
1979	170,466	-40,049 <u>20/</u>	130,417	129,276	1,141	136,596
1980	147,087	-16,415 <u>21/</u>	130,672	130,002	670	130,691
1981	136,504	-2,601 <u>22/</u>	133,903	133,403	500	134,809
1982	118,256	+3,980 <u>23/</u>	122,236	122,107	129	121,398
1983	123,142	+12,508 <u>24/</u>	135,650	132,600	3,050	124,940

Operating Expenses, Personal Property

1984	153,939	7,835 <u>25/</u>	161,774	158,087	3,687	153,441
1985	162,400	500 <u>26/</u>	162,900	161,862	1,038	163,908
1986	155,944	9,198 <u>27/</u>	165,142	163,540	1,602	164,603

Operating Expenses, FSS

1987	162,555	1,930 <u>28/</u>	164,485	163,428	1,057	157,889
1988	69,600	--	69,600	68,590	1,010	72,337
1989	47,000	--	47,000	46,092	908	53,352
1990	47,644	-75 <u>29/</u>	47,569	46,813	757	51,265
1991	53,956	--	53,956	52,797	1,159	49,570
1992	55,305 <u>30/</u>	--	55,305	53,530	1,075	54,826
1993						
1994						

1/

Includes net transfers of: \$3,066 thousand to OE-UDS (Personal Property Utilization and Sales), \$91 thousand to S&E, OA (Business Service Centers), \$23,968 thousand from ESD due to merger, and \$444 thousand other availability.

2/

Includes comparative transfer of obligations in amount of \$30,089 thousand from ESD due to merger and actual transfers to: OE-UDS, \$3,657 thousand (Personal Property Utilization and Sales); \$301 thousand (Personal Property Rehabilitation); S&E, OA, \$85 thousand (Business Service Centers); and OE-TCS, \$284 thousand (Motor Vehicle Management).

3/

Actual transfers to: OE-UDS, \$370 thousand (Personal Property Rehabilitation) and OE-TCS, \$320 thousand (Motor Vehicle Management).

4/

\$1,500 thousand of this placed in reserve; reapportionment approved by OMB on 6/26/63.

5/

Actual transfers from: Operation and Maintenance, Defense Agencies, \$2,124 thousand, and Operation and Maintenance, Navy, \$146 thousand (takeover of paint and handtool programs).

6/

\$225 thousand of this amount placed in reserve; reapportionment approved by OMB 3-12-65.

7/

Transferred from OE,PBS under 2% transfer authority in General Provisions of Independent Offices Appropriation Act of 1965; reapportionment approved by OMB 3-18-65.

8/

Includes comparative transfers of \$197 thousand from S&E, ADP Coordination and \$200 thousand from AO Fund due to transfer of Governmentwide ADP functions. Also, includes transfer of \$55 thousand from Expenses, U.S. Court Facilities for classified pay increases under P.L. 89-301.

9/

Actual transfers from S&E, ADP Coordination, \$500 thousand for the transfer of Government-wide ADP functions and \$71 thousand from the Post Office Department for takeover of supply functions.

10/

Reflects actual transfer of \$2,150 thousand from Defense Supply Agency for takeover of 52 FSC classes of items, and transfer to OE, PBS of \$1 million under 2% transfer authority in the General Provisions of the 1968 Independent Offices Appropriation Act. Apportionment approved by OMB 5-20-68.

11/

Reflects transfers of \$5,015 thousand (\$4,780 thousand from DSA and \$235 thousand from Army) to eliminate duplication in the National Supply System, offset by transfer of \$253 thousand (\$36 thousand to S&E, OA and \$217 thousand to OE-PBS).

12/

Transfers from OE-PMDS, \$320 thousand; S&E, OA, \$763 thousand; OE-PBS, \$60,000; and Operation & Maintenance, Defense Agencies, \$46 thousand.

13/

Net transfer of \$478 thousand from OE-PMDS under 2% transfer authority in the 1971 Independent Offices & Department of Housing and Urban Development Appropriations. Approved by OMB on 5-27-71.

14/

\$1,324 thousand for increased pay costs: \$1,236 thousand from OE, PMDS and \$88 thousand from OE-PBS.

15/

Reflects transfer of \$2,150 thousand to ADTS for ADMS function; transfer of \$3,490 thousand for OE-TCS for the motor equipment, transportation, and public utilities functions, and \$320 thousand transferred from Indian Tribal Claims for Pay Act Costs.

16/

Transferred from S&E, ASSS.

17/

Reflects +\$8,201,265 for transportation audit functions from GAO; -\$620 thousand to OMB for Federal Management Policy personnel; -\$228 thousand from FSS to OAD; but excludes a carryover balance of \$1,176 thousand into the transition quarter.

18/

Transfer of \$1,820 thousand to GMAO and \$42 thousand to ASSS.

- 19/
Reflects transfer of \$1,064 thousand for personal property functions from DHEW.
- 20/
Reflects transfers of \$6,841,800 to establish TPUS; \$917,400 to ADTS for ADP services; \$28,000 to Office of Administration for manpower control; \$1,481,300 to Acquisition Policy; \$373,000 to S&E ASSS for WC Fund budget centralization; \$29,729,000 to establish FPRS; and \$678 thousand to S&E ASSS for data systems and mail room functions.
- 21/
Reflects \$27,000 to S&E GMAO; 411,000 to S&E ASSS; \$13,773,000 to TPUS; \$1,841,000 to ADTS; \$363,000 to S&E, GMAO for Acquisition Policy.
- 22/
Reflects transfers of \$2,467,000 to TPUS, \$348,600 to PBS, \$466,000 to GM&A, and \$444,000 from the IG as part of the pay supplemental.
- 23/
Reflects transfers of \$271,000 from ADTS; \$722,000 from FPRS; and \$2,987,000 from S&E, GM&A.
- 24/
Net transfers as follows: from OE, FSS to Salaries and Expenses, General Management and Administration (S&E, GMA) for transfer of Business Service Center functions (\$2,823,000), Project Control functions (\$506,000), Contract Review functions (\$679,000), secretarial support functions (\$229,000), administrative functions and shuttle service (\$228,000), relocation costs (\$126,000); \$3,641,000 from S&E, GMA to OE, FSS for the transfer of ADP functions; \$13,458,000 from OE, FPRS to OE, FSS for the transfer of Personal Property Management functions.
- 25/
\$8,042 transferred from OE, OIRM for data systems support, offset by \$207 thousand transferred to GMA for Employee Learning Centers/training.
- 26/
Available prior-year balances transferred from OE, FPRS by Pub. L. 99-88.
- 27/
Transportation Audits function transferred from GMA (\$6,813); contract clearance function transferred from GMA (\$985); and reprogramming under transfer authority to minimize sequester impact (\$1,400).
- 28/
Transfer of Business Service Center functions from GMA.
- 29/
Reflects the transfer of \$75 Million to the OIE pursuant to the reprogramming authority contained in P.L. 101-136, dated 11/03/89.
- 30/
Includes \$700 thousand emergency supplemental no year funds for Hurricane Andrew cost.

OBLIGATIONS BY BUDGETARY ACTIVITIES
\$(Thousands)

<u>Budget Activity/Subactivity</u>	<u>1961</u> ^{1/}	<u>1962</u> ^{2/}	<u>1963</u>	<u>1964</u>	<u>1965</u>	<u>1966</u>	<u>1967</u>
<u>Supply Distribution</u>	<u>17,480</u>	<u>21,234</u>	<u>16,688</u>	<u>22,835</u>	<u>25,634</u>	<u>28,555</u>	<u>32,486</u>
Depot Operations	8,789	11,069	11,751	--	--	--	--
Buying Operations	5,893	6,602	--	--	--	--	--
Wholesale Level	--	--	--	16,642	18,772	22,038	27,114
Retail Level	--	--	--	661	846	969	--
Space and Related Costs	2,798	3,563	4,937	5,532	6,016	5,548	5,372
<u>Quality Control Operations</u>	<u>2,082</u>	(Under Standards/Quality Control)		--	--	--	--
<u>Supply Standards</u>	<u>1,123</u>	(Included under Standards & Quality Control)		--	--	--	--
<u>Standards and Quality Control</u>	--	<u>4,621</u>	<u>5,328</u>	<u>6,164</u>	<u>7,041</u>	<u>7,262</u>	<u>8,133</u>
Supply Standards	--	2,045	2,172	2,383	2,932	3,017	3,370
Quality Control	--	2,576	--	--	--	--	--
Inspection	--	--	3,156	3,781	4,109	4,245	4,763
<u>Procurement</u>	--	--	<u>7,618</u>	<u>10,625</u>	<u>12,060</u>	<u>13,302</u>	<u>14,167</u>
<u>Procurement Policy & Supt Coord</u>	<u>676</u>	<u>658</u>	--	--	--	--	--
Procurement Policy 3/	(not sep)	166	--	--	--	--	--
Supply Coordination	(not sep)	492	(Becomes separate Supply Mgmt B.A.)		--	--	--
<u>Supply Management</u>	--	--	<u>545</u>	<u>694</u>	<u>1,184</u>	<u>1,190</u>	<u>1,133</u>
<u>Property Rehabilitation</u>	<u>161</u>	(Transferred to OE, UDS)		--	--	--	--
<u>Motor Vehicle Mgmt</u>	<u>200</u>	(Transferred to OE, UDS)		--	--	--	--
<u>Automated Data Mgmt Svcs</u>	--	--	--	--	--	<u>512</u>	<u>681</u>
<u>Service Direction</u>	<u>595</u>	<u>766</u>	<u>865</u>	<u>1,061</u>	<u>1,201</u>	<u>1,474</u>	<u>1,803</u>
<u>Administrative Operations</u>	<u>5,938</u>	<u>6,848</u>	<u>8,746</u>	<u>6,421</u>	<u>6,407</u>	<u>6,664</u>	<u>6,899</u>

TOTAL OBLIGATIONS	28,255	34,127	39,790	47,800	53,527	58,959	65,307
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1/
For Prior-year data, see Digest sections on OE, FSS prior to 1963, and Expenses, Supply Distribution. Data for 1961 is comparable to 1963 budget structure.

2/
Data for 1962 are comparable to 1964 budget structure.

3/
Beginning in 1965, this activity was financed under the Administrative Operations Fund; for comparability, 1963 and 1964 data are reflected under the latter.

<u>Budget Activity/Subactivity</u>	<u>1968</u>	<u>1969</u>	<u>1970</u>	<u>1971</u>	<u>1972</u>	<u>1973</u>	<u>1974</u>
<u>Supply Distribution</u>	<u>32,586</u>	<u>31,493</u>	<u>32,218</u>	<u>30,774</u>	<u>31,180</u>	<u>32,004</u>	<u>26,453</u>
Wholesale Level	26,773	24,744	25,215	22,556	22,305	22,675	23,313
Retail Level				1,180	2,370	2,617	3,140
Space and Related Costs	5,813	6,749	7,003	7,038	6,505	6,712	--
<u>Standards and Quality Control</u>	<u>9,363</u>	<u>9,993</u>	<u>10,764</u>	<u>11,462</u>	<u>11,911</u>	<u>12,480</u>	<u>12,291</u>
Supply Standards	3,952	4,271	4,541	4,867	(Distribution not avail.)		
Inspection	5,411	5,722	6,223	6,595			
<u>Procurement</u>	<u>15,984</u>	<u>11,874</u>	<u>13,054</u>	<u>14,483</u>	<u>14,415</u>	<u>14,448</u>	<u>15,187</u>
<u>Supply Management</u>	<u>1,143</u>	--	--	--	--	--	--
<u>Natl Supply Policies & Progs</u>	--	<u>1,103</u>	<u>1,315</u>	<u>1,533</u>	<u>1,644</u>	--	--
<u>Supply Control</u>	--	<u>9,641</u>	<u>10,677</u>	<u>13,169</u>	<u>12,876</u>	<u>13,031</u>	<u>13,101</u>
<u>Automated Data Mgmt Svcs</u>	<u>1,614</u>	<u>1,695</u>	<u>1,955</u>	<u>2,083</u>	--	--	--
<u>Interagency Support</u>	--	--	--	--	--	<u>1,728</u>	<u>2,903</u>
<u>Transp. & Public Utilities</u>	--	--	--	--	--	<u>3,444</u>	<u>3,727</u>
<u>Service Direction</u>	<u>1,902</u>	<u>2,813</u>	<u>4,401</u>	<u>5,202</u>	<u>5,776</u>	<u>6,460</u>	<u>14,095</u>
<u>Administrative Operations</u>	<u>7,269</u>	<u>8,022</u>	<u>8,745</u>	<u>9,554</u>	<u>12,318</u>	<u>11,103</u>	<u>13,893</u>
TOTAL OBLIGATIONS	69,861	76,631	83,129	88,620	90,119	94,698	101,650

<u>Budget Activity/Subactivity</u>	<u>1975</u>	<u>1976</u>	<u>T Q</u>	<u>1977</u>	<u>1978</u>	<u>1979</u>
<u>Supply Distribution</u>	27,799	27,309	7,559	25,779	28,663	43,008
<u>Standards and Quality Control</u>	13,302	13,266	3,298	13,337	13,948	21,247
<u>Procurement</u>	25,621	27,466	6,883	23,245	24,377	31,774
<u>Transp. & Public Utilities</u>	4,244	10,365	2,688	11,103	11,528	9,417
<u>Business Service Centers</u>	1,397	1,610	423	--	--	--
<u>Customer Service & Support</u>	13,805	14,384	3,444	14,662	16,064	23,830
<u>Property Management</u>	12,226	9,102	2,558	8,408	11,492	--
<u>Personal Property Disposal</u>	9,855	9,667	2,434	9,731	8,823	--
<u>Service Direction</u>	52,410	50,960	12,697	50,667	50,288	--
TOTAL OBLIGATIONS	160,659	164,129	41,983	156,932	165,183	131,063

<u>Budget Activity/Subactivity</u>	<u>1980</u>	<u>1981</u>	<u>1982</u>	<u>1983</u>	<u>1984</u>	<u>1985</u>
Supply	80,453	133,403	122,107	114,301	132,957	135,753
Contract Management	13,942	--	--	--	--	--
Contracts	21,884	--	--	--	--	--
Programs & Requirements	13,723	--	--	--	--	--
Transportation	--	--	--	8,487	10,763	9,796
Property Management	--	--	--	9,812	14,367	16,313
	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL OBLIGATIONS	130,002	133,403	122,107	132,600	158,087	161,862

<u>Budget Activity/Subactivity</u>	OE, PP <u>1986</u>	<u>1987</u>	<u>1988</u>	<u>1989</u>	<u>1990</u>	<u>1991</u>
Supply	131,045	135,062	38,679	15,815	14,663	16,626
Transportation	16,127	13,405	13,947	14,884	15,342	16,762
Property Management	16,368	14,961	15,964	15,393	16,808	16,923
	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL OBLIGATIONS	163,540	163,428	68,590	46,092	46,813	52,797

<u>Budget Activity/Subactivity</u>	<u>1992</u>	<u>1993</u>	<u>1994</u>
Supply	19,845		
Transportation	16,762		
Property Management	16,923		
	<hr/>	<hr/>	<hr/>
TOTAL OBLIGATIONS	53,530		

EMPLOYMENT DATA BY BUDGETARY ACTIVITIES

	-----1962-----			-----1963-----			-----1964-----			-----1965-----		
-----	<u>Dept</u>	<u>Field</u>	<u>Total</u>	<u>Dept</u>	<u>Field</u>	<u>Total</u>	<u>Dept</u>	<u>Field</u>	<u>Total</u>	<u>Dept</u>	<u>Field</u>	<u>Total</u>
<u>Supply Distribution</u>												
Perm. Positions	45	1,062	1,107	--	--	--	--	--	--	--	--	--
Avg Emplmnt	43	1,000	1,043	--	--	--	--	--	--	--	--	--
Avg Grade/Sal	GS 5.6 / \$5,292			--	--	--	--	--	--	--	--	--
<u>Supply Operations</u>												
Depot Operations:												
Perm. Positions	--	--	--	56	1,311	1,367	64	1,492	1,566	--	--	--
Avg Emplmnt	--	--	--	51	1,205	1,256	57	1,416	1,473	--	--	--
Avg Grade/Sal	--	--	--	GS 5.8 / \$5,415			GS 6.0 / \$5,684			--	--	--
^{1/}												
Buying Operations:												
Perm. Positions	303	452	755	329	510	839	--	--	--	--	--	--
Avg Emplmnt	269	420	689	308	469	777	--	--	--	--	--	--
Avg Grade/Sal	GS 7.0 / \$6,219			GS 7.1 / \$6,138			--	--	--	--	--	--

Wholesale Level:

Perm. Positions	--	--	--	--	--	--	--	--	59	1,539	1,598
Avg Emplmnt	--	--	--	--	--	--	--	--	59	1,430	1,489
Avg Grade/Sal	--	--	--	--	--	--	--	--	GS 5.9 / \$5,490		
Retail Level:											
Perm. Positions	--	--	--	--	--	--	--	--	5	103	108
Avg Emplmnt	--	--	--	--	--	--	--	--	4	80	84
Avg Grade/Sal	--	--	--	--	--	--	--	--	GS 6.1 / \$5,879		

Standards and Quality Control

1/												
Quality Control:												
Perm. Positions	27	221	248	28	276	304	--	--	--	--	--	--
Avg Emplmnt	26	197	223	26	249	275	--	--	--	--	--	--
Avg Grade/Sal	GS 8.5 / \$6,998			GS 8.7 / \$7,094			--	--	--	--	--	--
1/												
Supply Standards:												
Perm. Positions	138	--	138	227	--	227	222	--	222	223	--	223
Avg Emplmnt	121	--	121	188	--	188	217	--	217	214	--	214
Avg Grade/Sal	GS 8.0 / \$6,980			GS 8.5 / \$7,138			GS 8.6 / \$7,742			GS 8.9 / \$8,455		
Inspection:												
Perm. Positions	--	--	--	--	--	--	29	332	361	36	358	394
Avg Emplmnt	--	--	--	--	--	--	28	299	327	33	337	370
Avg Grade/Sal	--	--	--	--	--	--	GS 8.8 / \$7,600			GS 9.0 / \$8,241		

Procurement Policy & Supply Coordination

Procurement Policy:												
Perm. Positions	59	--	59	13	--	13	--	--	--	--	--	--
Avg Emplmnt	58	--	58	12	--	12	--	--	--	--	--	--
Avg Grade/Sal	GS 11.2 / \$9,836			GS 11.8 / \$11,048			--	--	--	--	--	--
Supply Coordination:												
Perm. Positions	(Included under			40	--	40	--	--	--	--	--	--
Avg Emplmnt	Procurement Policy)			40	--	40	--	--	--	--	--	--
Avg Grade/Sal				GS 11.2 / \$9,981			--	--	--	--	--	--

Procurement

Perm. Positions	--	--	--	--	--	--	352	536	888	418	716	1,134
Avg Emplmnt	--	--	--	--	--	--	341	506	847	387	645	1,032
Avg Grade/Sal	--	--	--	--	--	--	GS 7.3 / \$6,815			GS 7.3 / \$7,033		

Property Rehabilitation

Perm. Positions	4	22	24	--	--	--	--	--	--	--	--	--
Avg Emplmnt	3	15	18	--	--	--	--	--	--	--	--	--
Avg Grade/Sal	GS 8.3 / \$6,818			--	--	--	--	--	--	--	--	--

Motor Vehicle Management

Perm. Positions	13	8	21	--	--	--	--	--	--	--	--	--
Avg Emplmnt	12	6	18	--	--	--	--	--	--	--	--	--
Avg Grade/Sal	GS 10.3 / \$8,786			--	--	--	--	--	--	--	--	--

Service Direction

Perm. Positions	18	33	51	20	35	55	18	39	57	33	46	79
Avg Emplmnt	17	33	50	18	33	51	18	36	54	22	42	64
Avg Grade/Sal	GS 10.2 / \$9,424			GS 10.2 / \$9,423			GS 10.3 / \$10,168			GS 9.9 / \$9,793		

TOTAL EMPLOYMENT

Perm. Positions	607	1,798	2,405	712	2,132	2,845	725	2,399	3,124	827	2,762	3,589
Avg Emplmnt	549	1,671	2,220	643	1,956	2,599	700	2,257	2,957	770	2,534	3,304
Avg Grade/Sal	GS 7.2 / \$6,100			GS 7.4 / \$6,155			GS 7.5 / \$6,530			GS 7.5 / \$6,858		

1/

Separate budget activity in 1961.

-----1965-----												
-----1966-----												
-----1967-----												
-----1968-----												
Dept	Field	Total	Dept	Field	Total	Dept	Field	Total	Dept	Field	Total	

Supply Operations

Wholesale Level:

Perm. Positions	80	1,671	1,751
Avg Emplmnt	73	1,526	1,599
Avg Grade/Sal	GS 5.9 / \$6,569		

Retail Level:

Perm. Positions	4	102	106
Avg Emplmnt	4	101	105
Avg Grade/Sal	GS 6.4 / \$6,484		

Supply Distribution

In Total:

91	1,971	2,062	98	2,126	2,224	103	2,211	2,314
77	1,859	1,936	88	2,266	2,354	92	2,294	2,386
GS 6.1 / \$6,840			GS 6.1 / \$7,088			GS 6.3 / \$7,457		

(Included in Above)

--	--	--	--	--	--	--	--	--
--	--	--	--	--	--	--	--	--
--	--	--	--	--	--	--	--	--

Procurement

Perm. Positions	467	746	1,213	496	771	1,267	543	773	1,317	617	785	1,402
Avg Emplmnt	418	717	1,135	449	728	1,177	503	773	1,276	590	801	1,391
Avg Grade/Sal	GS 7.2 / \$7,335			GS 7.2 / \$7,572			GS 7.2 / \$7,821			GS 7.3 / 8,240		

Quality Control & Standards

Supply Standards:

Perm. Positions	226	--	226	229	--	229	246	--	246	309	--	309
Avg Emplmnt	221	--	221	218	--	218	236	--	236	249	--	249
Avg Grade/Sal	GS 8.8 / \$8,775			GS 8.9 / \$9,193			GS 8.5 / \$9,079			GS 8.5 / \$9,721		

Inspection:

Perm. Positions	41	341	382	43	352	395	51	354	405	65	370	435
Avg Emplmnt	39	331	370	42	337	379	50	340	390	61	365	426
Avg Grade/Sal	GS 9.2 / \$7,335			GS 9.1 / \$9,092			GS 9.2 / \$9,566			GS 9.1 / \$9,721		

Supply Management

Perm. Positions	59	33	92	62	23	85	59	19	78	58	19	77
Avg Emplmnt	57	30	87	56	27	83	53	19	72	52	18	70
Avg Grade/Sal	GS 10.4 / \$11,266			GS 11.1 / \$12,182			GS 10.9 / \$9,079			GS 11.0 / \$13,328		

Auto Data Mgmnt Services

Perm. Positions	--	--	--	23	15	43	35	15	50	70	16	86
Avg Emplmnt	--	--	--	19	10	29	32	15	47	52	15	67
Avg Grade/Sal	--			GS 10.9 / \$12,371			GS 10.9 / \$12,701			GS 10.3 / \$12,255		

Service Direction

Perm. Positions	26	47	73	34	49	83	34	53	87	39	56	95
Avg Emplmnt	20	46	66	26	47	73	34	52	86	36	56	92
Avg Grade/Sal	GS 9.6 / \$10,234			GS 9.9 / \$10,767			GS 9.7 / \$10,884			GS 9.5 / \$11,263		

TOTAL EMPLOYMENT

Perm. Positions	903	2,940	3,843	983	3,181	4,164	1,066	3,341	4,407	1,261	3,457	4,718
Avg Emplmnt	832	2,751	3,852	887	3,008	3,895	996	3,465	4,461	1,261	3,549	4,681
Avg Grade/Sal	GS 7.4 / \$7,627			GS 7.5 / \$7,966			GS 7.5 / \$8,207			GS 7.6 / \$8,662		

	-----1969-----			-----1970-----			-----1971-----			-----1972-----		
	Dept	Field	Total	Dept	Field	Total	Dept	Field	Total	Dept	Field	Total
<u>Supply Distribution</u>												
Perm. Positions	86	1,763	1,849	94	1,702	1,796	95	1,637	1,732	100	1,599	1,699
Avg Emplmnt	78	1,984	2,062	82	1,933	2,015	97	1,815	1,912	98	1,704	1,802
Avg Grade/Sal	GS 6.8 / \$8,301			GS 6.8 / \$9,658			GS 6.9 / \$10,411			GS 6.9 / \$10,974		
<u>Supply Control</u>												
Perm. Positions	129	619	739	142	585	727	150	555	705	152	515	667
Avg Emplmnt	126	624	750	132	604	736	148	564	712	148	525	673
Avg Grade/Sal	GS 6.8 / \$8,210			GS 7.1 / \$9,831			GS 7.4 / \$10,655			GS 7.5 / \$11,548		
<u>Procurement</u>												
Perm. Positions	538	457	995	524	433	957	536	407	943	537	395	932
Avg Emplmnt	532	468	1,000	508	445	953	514	421	934	498	394	892
Avg Grade/Sal	GS 7.8 / \$9,082			GS 8.1 / \$10,797			GS 8.2 / \$11,741			GS 8.3 / \$12,459		

Quality Control & StandardsStandards & Quality Control

Supply Standards:										In Total:			
Perm. Positions	259	31	290	252	29	281	267	28	295	323	374	697	
Avg Emplmnt	260	32	292	249	29	278	257	28	284	303	354	657	
Avg Grade/Sal	GS 9.1 / \$10,557			GS 9.3 / \$12,397			GS 9.3 / \$13,302			GS 9.3 / \$14,161			

Inspection:										(Included in Above)			
Perm. Positions	61	344	405	57	339	396	69	335	404	--	--	--	
Avg Emplmnt	60	347	407	56	337	393	63	333	397	--	--	--	
Avg Grade/Sal	GS 9.5 / \$10,941			GS 9.6 / \$12,795			GS 9.6 / \$13,670			--	--	--	

Natl Supply Policies & Programs

Perm. Positions	47	15	62	56	15	71	56	15	71	61	15	76
Avg Emplmnt	44	14	58	47	16	63	52	15	68	53	16	69
Avg Grade/Sal	GS 11.6 / \$14,834			GS 12.7 / \$18,206			GS 11.7 / \$19,144			GS 11.6 / \$19,053		

Auto Data Mgmt Services

Perm. Positions	82	14	96	86	13	99	77	13	90	--	--	--
Avg Emplmnt	71	14	85	79	12	91	75	12	87	--	--	--
Avg Grade/Sal	GS 11.0 / \$14,135			GS 11.5 / \$17,063			GS 11.6 / \$18,543			--	--	--

Service Direction

Perm. Positions	62	58	120	79	133	212	81	133	214	87	141	228
Avg Emplmnt	51	56	107	60	116	176	79	129	208	82	136	218
Avg Grade/Sal	GS 9.6 / \$12,289			GS 9.3 / \$13,101			GS 9.4 / \$14,264			GS 9.4 / \$14,986		

TOTAL EMPLOYMENT

Perm. Positions	1,264	3,222	4,556	1,290	3,249	4,539	1,331	3,123	4,454	1,260	2,999	4,259
Avg Emplmnt	1,222	3,539	4,761	1,213	3,492	4,705	1,285	3,317	4,602	1,182	3,129	4,311
Avg Grade/Sal	GS 7.9 / \$9,403			GS 8.1 / \$11,206			GS 8.2 / \$12,089			GS 8.2 / \$12,804		

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Total excludes 83 permanent positions and 79 average employment as net result of transfer out of ADTS functions and transfer in of TPUS functions.

	-----1973-----			-----1974-----			-----1975-----			-----1976-----		
	Dept	Field	Total	Dept	Field	Total	Dept	Field	Total	Dept	Field	Total
<u>Supply Distribution</u>												
Perm. Positions	100	1,600	1,700	101	1,703	1,804	100	1,317	1,425	77	1,308	1,385
Avg Emplmnt	86	1,676	1,772	98	1,724	1,822	92	1,492	1,584	85	1,391	1,476
Avg Grade/Sal	GS 6.8 / \$11,409			(Data by Budget activity not available after 1973)								
<u>Supply Control</u>												
Perm. Positions	157	498	655	183	491	674	--	--	--	--	--	--
Avg Emplmnt	151	502	653	183	479	662	--	--	--	--	--	--
Avg Grade/Sal	GS 7.5 / \$12,162											
<u>Business Service Centers</u>												
Perm. Positions	--	--	--	--	--	--	4	69	73	4	73	77
Avg Emplmnt	--	--	--	--	--	--	4	69	73	5	69	74
Avg Grade/Sal	--	--	--	--	--	--	--	--	--	--	--	--
<u>Procurement</u>												
Perm. Positions	538	395	933	536	397	933	628	679	1,307	594	622	1,216
Avg Emplmnt	487	375	862	505	378	883	583	660	1,243	604	640	1,244
Avg Grade/Sal	GS 8.2 / \$12,976											
<u>Customer Service and Support</u>												
Perm. Positions	--	--	--	--	--	--	244	497	741	229	551	780
Avg Emplmnt	--	--	--	--	--	--	218	498	716	238	589	827
Avg Grade/Sal	--	--	--	--	--	--	--	--	--	--	--	--
<u>Standards and Quality Control</u>												
Perm. Positions	340	387	727	273	378	651	277	370	647	268	328	596
Avg Emplmnt	321	361	682	250	357	607	249	363	612	280	328	608
Avg Grade/Sal	GS 9.1 / \$13,635											
<u>Natl Supply/Interagency Support</u>												
Perm. Positions	65	14	79	89	18	107	--	--	--	--	--	--
Avg Emplmnt	56	14	70	81	17	98	--	--	--	--	--	--
Avg Grade/Sal	GS 11.3 / \$20,376											
<u>Transportation and Public Utilities</u>												
Perm. Positions	77	111	188	77	117	194	83	117	200	451	120	571

Avg Emplmnt	71	108	179	74	107	181	81	107	188	377	119	496
Avg Grade/Sal	GS 10.0 / \$16,600											
<u>Property Management</u>												
Perm. Positions	--	--	--	--	--	--	61	249	310	43	208	251
Avg Emplmnt	--	--	--	--	--	--	59	268	327	48	247	295
Avg Grade/Sal	--	--	--									
<u>Personal Property Disposal</u>												
Perm. Positions	--	--	--	--	--	--	81	438	519	51	416	467
Avg Emplmnt	--	--	--	--	--	--	62	443	505	58	421	479
Avg Grade/Sal	--	--	--									
<u>Service Direction</u>												
Perm. Positions	109	142	251	154	166	330	121	79	200	161	96	257
Avg Emplmnt	90	139	229	144	158	302	116	76	192	166	97	263
Avg Grade/Sal	GS 9.5 / \$15,619											
<hr/>												
TOTAL EMPLOYMENT												
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Permanent positions exclude 34 positions from NIER.

	-----1977-----			-----1978-----			-----1979-----			-----1980-----		
	Dept	Field	Total	Dept	Field	Total	Dept	Field	Total	Dept	Field	Total
<u>Supply Distribution</u>												
Perm. Positions	68	1,289	1,357	66	1,295	1,361	302	1,960	2,262	--	--	--
Avg Emplmnt	73	1,380	1,453	76	1,439	1,515	294	1,966	2,260	--	--	--
<u>Procurement</u>												
Perm. Positions	568	592	1,160	544	627	1,171	435	335	770	--	--	--
Avg Emplmnt	578	602	1,180	536	629	1,165	424	333	752	--	--	--
<u>Customer Service and Support</u>												
Perm. Positions	217	506	723	223	536	759	392	60	452	--	--	--
Avg Emplmnt	233	542	775	238	582	820	379	57	436	--	--	--
<u>Standards and Quality Control</u>												
Perm. Positions	250	306	556	260	309	569	33	320	353	--	--	--
Avg Emplmnt	247	301	548	259	305	564	31	312	343	--	--	--
<u>Transportation and Public Utilities</u>												
Perm. Positions	430	114	544	404	130	534	244	37	281	--	--	--
Avg Emplmnt	424	113	537	402	137	529	244	37	281	--	--	--
<u>Property Management</u>												
Perm. Positions	38	199	237	--	--	249	--	--	--	--	--	--
Avg Emplmnt	37	197	234	--	--	226	--	--	--	--	--	--
<u>Personal Property Disposal</u>												
Perm. Positions	59	392	451	66	487	553	--	--	--	--	--	--
Avg Emplmnt	58	389	447	62	445	507	--	--	--	--	--	--
<u>Service Direction</u>												
Perm. Positions	195	87	282	166	92	258	144	105	249	--	--	--
Avg Emplmnt	166	74	240	166	93	259	140	102	242	--	--	--
<u>Supply</u>												
Perm. Positions	--	--	--	--	--	--	--	--	--	161	2,196	2,357
Avg Emplmnt	--	--	--	--	--	--	--	--	--	182	2,099	2,281

Contract Management

Perm. Positions	--	--	--	--	--	--	--	--	--	125	332	457
Avg Emplmnt	--	--	--	--	--	--	--	--	--	135	364	499

Contracts

Perm. Positions	--	--	--	--	--	--	--	--	--	218	416	634
Avg Emplmnt	--	--	--	--	--	--	--	--	--	247	479	726

Programs and Requirements

Perm. Positions	--	--	--	--	--	--	--	--	--	323	49	372
Avg Emplmnt	--	--	--	--	--	--	--	--	--	374	56	430

TOTAL EMPLOYMENT

Perm. Positions	1,825	3,485	5,310	--	--	5,454	1,550	2,817	4,367	827	2,993	3,820
Avg Emplmnt	1,816	3,598	5,414	--	--	5,585	1,512	2,807	4,319	938	2,998	3,936
Avg Grade/Sal										GS 8.5 / \$20,610		

	-----1981-----			-----1982-----			-----1983-----			-----1984-----		
	<u>Dept</u>	<u>Field</u>	<u>Total</u>	<u>Dept</u>	<u>Field</u>	<u>Total</u>	<u>Dept</u>	<u>Field</u>	<u>Total</u>	<u>Dept</u>	<u>Field</u>	<u>Total</u>
<u>Supply</u>												
Perm. Positions	835	2,643	3,478	666	2,228	2,894	558	2,366	2,924	(Not Avail)		3,036
Avg Emplmnt	899	2,863	3,762	710	2,377	3,087	607	2,569	3,176	"	"	3,132
<u>Transportation</u>												
Perm. Positions	--	--	--	--	--	--	106	120	226	"	"	222
Avg Emplmnt	--	--	--	--	--	--	104	118	212	"	"	222
<u>Property Management</u>												
Perm. Positions	--	--	--	--	--	--	29	252	281	"	"	319
Avg Emplmnt	--	--	--	--	--	--	28	247	275	"	"	324
TOTAL EMPLOYMENT												
Perm. Positions	835	2,643	3,478	666	2,228	2,894	693	2,738	3,431	(Not Avail)		3,577
Avg Emplmnt	899	2,863	3,762	710	2,377	3,087	739	2,934	3,673	(Not Avail)		3,678
Avg Grade/Sal	GS 9.2 / \$24,337			GS 9.2 / \$22,954			(Not Available)			(Not Available)		

	1985	1986	1987	1988
	<u>Total</u>	<u>Total</u>	<u>Total</u>	<u>Total</u>
<u>Supply</u>				
Perm. Positions	2,922	2,460	2,591	356
Avg Emplmnt	3,129	2,919	2,758	760
<u>Transportation</u>				
Perm. Positions	124	284	230	287
Avg Emplmnt	127	293	235	292
<u>Property Management</u>				
Perm. Positions	321	291	294	310
Avg Emplmnt	330	309	299	315
TOTAL EMPLOYMENT				
Perm. Positions	3,367	3,035	3,115	953
Avg Emplmnt	3,586	3,521	3,292	1,367

Performance Cost (\$THOU)	\$1,714	\$2,611	\$3,013	\$2,556	\$2,590	\$2,689	\$3,051
Stores and nonstores sales (\$MIL)	\$110.5	\$143.3	\$125.7	\$106.3	\$148.9	\$175.3	\$225.1
Ratio per \$100	\$1.55	\$1.82	\$2.40	\$2.40	\$1.74	\$1.53	\$1.36

Total Program:

Cost (\$THOU)	\$8,609	\$12,605 ^{2/}	\$13,148	\$13,328	\$12,546	\$13,905	\$15,027
Stores and nonstores sales (\$ million)	\$110.5	\$143.3	\$125.7	\$106.3	\$148.9	\$175.3	\$225.1
Unit cost per \$100	\$7.79	\$8.80	\$10.46	\$12.54	\$8.43	\$7.93	\$6.68

^{1/}

Prior to 1959, workload represents value of purchase orders issued; beginning with 1959, represents value of material inspected.

^{2/}

Excludes \$750 thousand obligations retroactive to 1951 under C.G. Decision B-105234, January 16, 1952

	<u>1958</u>	<u>1959</u>	<u>1960</u>	<u>1961</u>	<u>1962</u>	<u>1963</u>
<u>Stores Operations:</u>						
Cost (\$THOU)	\$6,138	\$7,231	\$7,102	\$8,789	\$11,069	\$11,751
Sales, incl.fuel (\$MIL)	\$120.7	\$145.5	\$154.3	\$183.2	\$238.8 ^{1/}	\$259.7
Unit cost per \$100	\$5.09	\$4.97	\$4.60	\$4.80	\$4.64	\$4.52
<u>Space & Related Costs:</u>						
Cost includes non-recurring costs (\$THOU)	\$2,814	\$3,084	\$3,022	\$2,798	\$3,562	\$4,937
Depot Inventories (\$MIL)	\$39.6	\$51.6	\$52.6	\$63.3	\$88.9	\$92.3
Unit cost per \$100	\$7.11	\$5.98	\$5.75	\$4.42	\$4.01	\$5.35
<u>Buying Operations:</u>						
Stores Items: Cost (\$THOU)	\$2,523	\$2,748	\$2,778	\$3,267	\$3,720	\$4,005
Volume (\$MIL)	\$147.1	\$169.4	\$176.1	\$212.5	\$297.7	\$268.7
Unit cost per \$100	\$1.72	\$1.62	\$1.58	\$1.54	\$1.25	\$1.49
Nonstores items:						
Cost (\$THOU)	\$1,357	\$1,782	\$1,741	\$1,900	\$1,979	\$2,178
Volume (\$MIL)	\$121.6	\$153.2	\$146.1	\$157.1	\$193.1	\$206.0
Unit cost per \$100	\$1.12	\$1.16	\$1.19	\$1.21	\$1.02	\$1.06
Supply Schedules:						
Cost (\$THOU)	\$753	\$763	\$701	\$726	\$903 ^{2/}	\$1,435
Orders placed (\$MIL)	\$411.3	\$511.7	\$540.2	\$644.8	\$697.1	\$782.0
Unit cost per \$100	\$0.18	\$0.15	\$0.13	\$0.11	\$0.13	\$0.18
<u>Inspection</u>						
Stores Items: Cost (\$THOU)	\$803	\$941	\$1,028	\$1,293	\$1,663	\$2,263
Material inspected (\$MIL)	\$147.1	\$171.6	\$174.3	\$210.3	\$297.7	\$268.7
Unit cost per \$100	\$0.55	\$0.55	\$0.59	\$0.61	\$0.56	\$0.84
Nonstores Items:						
Cost (\$THOU)	\$284	\$627	\$642	\$692	\$696	\$552
Material inspected (\$MIL)	\$121.6	\$95.1	\$135.6	\$154.1	\$182.5	\$173.5
Unit cost per \$100	\$0.23	\$0.66	\$0.47	\$0.45	\$0.38	\$0.32
Supply Schedule						
Items: Cost (\$THOU)	(not avail)	\$98	\$106	\$96	\$217 ^{2/}	\$342
Material inspected	"	\$16.4	\$15.1	\$57.9	\$163.1	\$170.8
Unit cost per \$100	"	\$0.60	\$0.70	\$0.17	\$0.13	\$0.20
<u>Admin. Oper.:</u>						
Performance Cost (\$THOU)	\$3,764	\$4,415	\$4,779	\$6,210	\$6,944	\$8,697
Stores and nonstores sales (\$MIL)	\$225.0	\$322.2	\$307.4	\$343.5	\$412.8	\$446.9
Ratio per \$100	\$1.67	\$1.37	\$1.95	\$1.81	\$1.68	\$1.95

Total Program:

Cost (\$THOU)	\$17,515	\$20,881	\$22,121	\$28,255	\$34,127	\$39,790
Stores and nonstores sales (\$ million)	\$225.0	\$322.2	\$307.4	\$343.5	\$412.8	\$446.9
Unit cost per \$100	\$7.78	\$6.48	\$7.20	\$8.23	\$8.27	\$8.90

^{1/}

Adjusted by 4% to reflect "delivered price" concept which became effective 7/1/62 (comparable with 1963).

Financed from "Expenses Supply Distribution" in this year; other years funded under OE, FSS.

	1964	1965	1966	1967	1968	1969	1970
<u>Stores Operations:</u>							
Cost (\$THOU)	\$17,303	\$19,618	\$23,007	\$27,114	\$26,773	\$24,744	\$25,215
Stores sales, incl.fuel (\$MIL)	\$287.8	\$343.9	\$422.8	\$526.8	\$512.9	\$528.4	\$493.9
Unit cost per \$100	\$6.01	\$5.70	\$5.44	\$5.15	\$5.22	\$4.68	\$5.11
<u>Space & Related Cost:</u>							
Performance Cost (\$THOU)	\$5,533	\$6,016	\$5,548	\$5,372	\$5,813	\$6,749	\$7,003
Unit Cost per \$100 sales	\$1.92	\$1.75	-	-	-	-	-
<u>Procurement Operations</u>							
Inventory Mgmt: Cost (\$THOU)	\$2,534	\$2,930	\$3,488	-	-	-	-
Number of Actions (000):	503	545	629	-	-	-	-
Unit cost per action:	\$5.04	\$5.38	\$5.54	-	-	-	-
Stores Buying: Cost (\$THOU)	\$6,572	\$4,306	\$4,756	\$8,886	\$10,147	\$4,990	-
Volume (\$MIL)	\$565.4	\$405.1	\$524.2	\$649.7	\$521.2	\$615.8	-
Unit cost per \$100	\$1.16	\$1.06	\$0.91	\$1.37	\$1.95	\$0.18	-
Nonstore Buying: Cost (\$THOU)	(Included	\$3,268	\$3,409	\$3,415	\$3,745	\$4,243	-
Volume (\$MIL)	above)	\$254.2	\$264.7	\$290.5	\$243.9	\$386.3	-
Unit cost per \$100	-	\$1.29	\$1.29	\$1.18	\$1.54	\$1.10	-
Supply Schedules: Cost (\$THOU)	\$1,519	\$1,557	\$1,649	\$1,866	\$2,092	\$2,641	-
Orders placed (\$MIL)	\$985.5	\$962.0	\$661.6	\$730.8	\$756.9	\$833.4	-
Unit Cost per \$100	\$0.15	\$0.16	\$0.25	\$0.26	\$0.28	\$0.32	-
Contracts over \$2,500: Cost (\$THOU)	-	-	-	-	-	-	\$10,947
Number of Contracts	-	-	-	-	-	-	20,336
Unit cost per Contract	-	-	-	-	-	-	\$538.32
Small Purchase Contract:							
Cost (\$THOU)	-	-	-	-	-	-	\$2,107
Number of Contracts	-	-	-	-	-	-	97,462
Unit cost per Contract	-	-	-	-	-	-	\$21.62
Total Contract cost (\$THOU)	-	-	-	-	-	-	\$13,054
Number of Contracts	-	-	-	-	-	-	117,798
Unit cost per Contract	-	-	-	-	-	-	\$110.82
<u>Inspection</u>							
Stores Items: Cost (\$THOU)	\$2,164	\$2,461	\$2,552	\$3,792	\$4,344	\$4,383	-
Material Inspected (\$THOU)	\$498.5	\$570.7	\$656.7	\$649.7	\$521.1	\$554.4	-
Unit cost per \$100	\$0.43	\$0.43	\$0.39	\$0.058	\$0.83	\$0.79	-
Nonstores Items: Cost (\$THOU)	-	-	-	\$740	\$754	\$841	-
Material Inspected (\$THOU)	-	(Included above)	-	\$187.9	\$192.7	\$225.1	-
Unit cost per \$100	-	-	-	\$0.39	\$0.39	\$0.39	-
Supply Schedule Items:							
Cost (\$THOU)	\$207	\$126	\$135	\$231	\$312	\$498	-
Material Inspected (\$MIL)	\$28.5	\$24.0	\$37.4	\$51.6	\$45.2	\$67.0	-
Unit cost per \$100	\$0.73	\$0.53	\$0.36	\$0.45	\$0.69	\$0.74	-
Performance Cost (\$THOU)	-	-	-	-	-	-	\$6,223
Number of Contracts closed	-	-	-	-	-	-	13,583
Unit cost per Contract closed	-	-	-	-	-	-	\$458
Admin. Oper.: Performance							
Cost (\$THOU)	\$6,421	\$6,407	\$6,664	\$6,889	\$7,269	\$8,022	\$8,745
Stores/Nonstores sales (\$MIL)	\$493.0	\$593.2	\$666.5	\$818.1	\$805.6	\$807.8	\$821.0
Unit cost per \$100	\$1.30	\$1.06	\$0.99	\$0.84	\$0.90	\$0.99	\$1.06
Total Program:							
Cost (\$THOU)	\$47,800	\$59,527	\$58,969	\$65,302	\$69,861	\$76,631	\$83,129
Stores/nonstores sales (\$THOU)	\$493.0	\$593.2	\$666.5	\$818.1	\$805.6	\$807.8	\$821.0
Unit cost per \$100	\$9.69	\$9.02	\$8.85	\$7.98	\$8.67	\$9.48	\$10.12

	<u>1971</u>	<u>1972</u>	<u>1973</u>	<u>1974</u>	<u>1975</u>	<u>1976</u>	<u>TQ</u>
<u>Stores Operations:</u>							
Cost (\$THOU)	\$23,790	\$24,675	\$25,292	\$26,391	\$27,799	\$27,309	\$7,155
Stores sales, incl. fuel (\$MIL)	\$459.2	\$485.9	\$487.0	\$525.4	\$740.4	\$647.3	\$177.4
Unit cost per \$100	\$5.18	\$5.08	\$5.19	\$5.02	\$3.76	\$4.22	\$4.03
<u>Space & Related Cost:</u>							
Performance Cost (\$THOU)	\$7,043	\$6,503	\$6,712	-	-	-	-
Unit Cost per \$100 sales	-	-	-	-	-	-	-
<u>Procurement Operations</u>							
Contracts over \$2,500:							
Cost (\$THOU)	\$12,213	\$12,125	-	-	-	-	-
Number of Contracts	18,482	19,317	-	-	-	-	-
Unit cost per Contract	\$660.80	\$627.71	-	-	-	-	-
Small Purchase Contract:							
Cost (\$THOU)	\$2,181	\$2,288	-	-	-	-	-
Number of Contracts	92,907	86,160	-	-	-	-	-
Unit cost per Contract	\$23.47	\$26.55	-	-	-	-	-
Total Contract cost (\$THOU)	\$14,394	\$14,413	\$14,448	\$15,224	-	-	-
Number of Contracts	111,389	105,477	100,238	93,616	-	-	-
Unit cost per Contract	\$129.22	\$136.65	\$144.00	\$162.63	-	-	-
Procurement Activities:							
Cost (\$THOU)	-	-	-	-	\$16,821	\$17,848	\$4,491
Total Contracts	-	-	-	-	103,608	117,838	28,622
Unit cost per Contract	-	-	-	-	\$162.39	\$151.46	\$156.91
Inventory Management:	-	-	-	-	\$8,800	\$9,618	\$2,472
<u>Inspection</u>							
Performance Cost (\$THOU)	\$6,595	\$6,783	\$7,315	-	-	-	-
Number of Contracts closed	12,878	11,385	10,676	-	-	-	-
Unit cost per Contract cl	\$512	\$596	\$685	-	-	-	-
Quality Control: Cost (\$THOU)	-	-	-	\$7,936	\$8,642	\$8,623	\$2,167
Number of actions	-	-	-	166,275	160,230	155,075	37,006
Unit cost per action	-	-	-	\$48	\$54	\$54	\$59
Supply Standards: Cost (\$T	-	-	-	\$4,217	\$4,660	\$4,643	\$1,170
Number of actions	-	-	-	1,119	1,201	1,261	539
Unit cost per action	-	-	-	\$3,769	\$3,880	\$3,682	\$2,171
Admin. Oper.: Performance							
Cost (\$THOU)	\$9,554	\$12,331	\$12,400	\$16,291	<u>1/</u>	-	-
Stores/Nonstores sales (\$	\$717.4	\$832.8	\$801.3	\$836.5	-	-	-
Unit cost per \$100	\$1.33	\$1.48	\$1.54	\$1.94	-	-	-
Total Program:							
Cost (\$THOU)	\$88,260	\$90,118	\$121,166	\$116,632	\$160,533	\$165,533	\$41,797
Stores/nonstores sales (\$THOU)	\$717.4	\$832.8	\$801.3	\$836.5	\$1,155.3	\$1,355.7	\$341.4
Unit cost per \$100	\$12.35	\$10.91	\$15.12	\$13.94	\$13.90	\$12.21	\$12.24

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AO Fund discontinued, replaced by direct S&E, ASSS appropriation.

	<u>1977</u>	<u>1978</u>	<u>1979</u>	<u>1980</u>	<u>1981</u>	<u>1982</u>	<u>1983</u>
<u>Sales Volumes (\$MIL)</u>							
Stores, Regular	801.1	830.7	820.5	824.3	900.0	916.0	876.0
Stores, Direct Delivery	34.0	34.8	30.0	51.8	65.0	180.1	173.0

Special Order, (Direct Delivery)	466.4	553.3	504.3	346.4	134.3	321.9	503.6
Export Operations and Misc.	24.3	22.8	18.5	20.2	19.5	29.0	29.7
Total Sales	\$1,325.8	\$1,441.6	\$1,373.6	\$1,242.7	\$1,118.8	\$1,447.9	\$1,582.3
Stock Turn (000)			3.5	2.9	3.6	3.0	3.2
Depot EOY Inventory Level (\$MIL)			\$202	\$215	\$195	\$248	\$245
<u>Procurement Volumes (\$MIL)</u>							
Stores				--	--	920	1,038.0
Special Orders				--	--	446	328.3
Schedules				--	--	1,690	2,733.7
Total	\$3,000	\$3,400	\$3,300	--	--	\$3,056	\$4,100.0
Contracts Awarded	15,728	16,344	12,703	10,429	9,781	10,074	10,275
Purchase Order Initiated	271,549	200,716	154,201	154,419	98,131	101,075	103,097
Method of Supply Evaluations				1,400	2,214	1,400	--
CID's New Actions	0	0		534	276	350	--
Waivers Processed				900	637	560	--
Total Contracts Administered						6,397	6,200
Total Contracts Delinquent						434	434
% Contracts Delinquent						7	7
No. Preaward surveys completed						3,439	3,444
% preaward surveys completed on time						96	95
No. Quality complaints investigated						1,144	964
% Investigations completed on time						85	95
Total Dollar Value Inspected (\$MIL)						\$1,700	\$1300
Lot by Lot						300	-
QAMP (\$MIL)						\$1,250	\$1,240

	<u>1984</u>	<u>1985</u>	<u>1986</u>	<u>1987</u>	<u>1988</u>	<u>1989</u>
<u>Supply Activities:</u>						
Number of Supply Distribution Points	71	29	19	16	16	17
Total Procurement (\$M)	\$3,930.0	\$4,496.1	\$4,452.7	\$4,351.3	\$4,537.4	\$4,290.9
Governmentwide purchases by means of Federal Supply Schedules (\$M)	\$1,892.0	\$2,142.9	\$2,301.5	\$2,550.0	\$2,626.0	\$2,400.0
Stores Stock Sales (\$M)	\$987.7	\$1,050.9	\$961.1	\$866.1	\$920.9	\$1,112.9
Nonstores Sales (\$M)	\$632.3	\$918.6	\$931.4	\$935.2	\$990.5	\$777.9
<u>Transportation Activities:</u>						
Interagency Motor Pools in Operation	56	56	56	56	59	61
Vehicles in Interagency Motor Pools In Use, end of year	81,423	84,900	93,486	96,222	99,083	110,179
Motor Pool Sales (\$M)	\$236.6	\$264.2	\$322.3	\$349.9	\$414.9	\$446.7

Mileage of Interagency Motor Pools (M)	954.0	999.5	1,084.6	1,070.4	1,158.9	1,236.2
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Personal Property Activities:

Personal Property Sales (\$M)	--	\$66.1	\$78.7	\$84.0	\$75.0	\$101.9
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Transfers of Personal Property to Other Agencies and Donations (Acquisition cost in \$M)	\$1,100.8	\$1,082.7	\$1,126.1	\$1,180.0	\$1,120.0	\$1,437.4
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	<u>1990</u>	<u>1991</u>	<u>1992</u>	<u>1993</u>	<u>1994</u>
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Number of Supply Distribution Points	17	16	15
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Total Procurement (\$)	\$4,243.7	\$4,723.0	\$4,721.6
Governmentwide purchases by means of Federal Supply Schedules (\$M)	\$2,375.3	\$2,489.0	\$4,721.0

Stores Stock Sales (\$M)	\$1,023.5	\$1,117.5	\$1,085.6
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Nonstores Sales (\$M)	\$1,022.5	\$1,000.2	\$1,021.3
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Transportation Activities:

Interagency Motor Pools in Operation	61	61	67
Vehicles in Interagency Motor Pools In Use, end of Year	\$123,000	\$128,000	\$135,000

Motor Pool Sles (M\$)	\$538.9	\$618.4	\$631.3
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Mileage of Interagency Motor Pools(M)	\$1,339.7	\$1,428.7	\$1,473.9
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Personal Property Activities:

Personal Property Sales (\$M)	\$146.0	\$155.8	\$156.3
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Transfers of Personal Property to Other Agencies and Donations (Acquisition cost in \$M)	\$1,515.5	\$1,299.6	\$1,426.1
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